

One Exeter – Strategic Risks

	Risk	Current Risk Assessment			Owner	Mitigated	Mitigation Actions
		Likelihood	Impact	Score			
1	Capacity to design and deliver at pace	4	4	16	Sponsor	8 2x4	<ul style="list-style-type: none"> Programme communicated to SMB/OMB Ensure responsibility for delivery is clearly understood by OMB Establish corporate programme steering group Re allocate some functions across the Council to create capacity Set clear goals/constraints & deliverables Seek buy in from key stakeholders
2	Resources diverted to other corporate priorities as they emerge	3	4	12	CX/Sponsor	8 2x4	<ul style="list-style-type: none"> Work closely with SMB, Leader and Portfolio Holders to ensure that the work programme is adequately resourced and maintained. One Exeter has been identified as a strategic priority for the Council
3	Insufficient funding to successfully deliver One Exeter	3	4	12	CX/Sponsor	8 2x4	<ul style="list-style-type: none"> Chief Finance Officer has identified funding to deliver the programme Work closely with Finance to Identify and report funding requirements
4	Failure to deliver predicted savings/income	3	4	12	Sponsor/SMB/OMB	6 2x3	<ul style="list-style-type: none"> Seek clarity on what is deliverable within the work programme. Report findings and potential double counting to CX and Chief Finance Officer
5	Insufficient Strata resources to deliver technology requirements.	3	4	12	Sponsor/L Whitlock	8 2x4	<ul style="list-style-type: none"> Early engagement with Strata Coordinate work via the via the IRB and ensure priorities are aligned to work programme Strata to review how they can best support the work programme and flag any resourcing issues.

Likelihood	Score	Definition
Remote (0% to 15%)	1	Rare/may occur in exceptional circumstances
Unlikely 15% to 55%	2	Could occur at some time
Likely/possible 55% to 90%	3	Will/might occur at some time
Very Likely 90%+	4	Almost certain/is expected to occur in most circumstances
Impact	Score	Risk Score (Likelihood x Impact)
Major	4	12- 16 = High
Serious	3	6-9 =Medium
Significant	2	1-4 + Low

Minor	1	
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