

<b>LEISURE STRATEGY ACTION PLAN</b>		
<b>2005 Objective and Plan</b>	<b>Commentary</b>	<b>2006 Objective and Plan</b>
<p><b>Objective 1</b></p> <p><i>To build on the success of the Unit structure to meet corporate objectives through the Community and Cultural Strategies.</i></p> <p><b>Actions April 2005 to March 2006</b></p> <p><b>1 Update service plans</b></p> <p><b>2 Continue to improve the Unit's knowledge of its customers and partners</b></p> <p><b>3 Extend work on safe working practices and the identification and reduction of risks.</b></p> <p><b>4 Investigate an application for the Charter Mark for the Leisure and Museums Unit</b></p>	<p>The unit once again produced a set of service plans which outlined the work for the year.</p> <p>Significant research work on the audiences of the museum, and on the market for leisure facilities was carried out. Further visitor surveys of the users of leisure centres are now in preparation.</p> <p>The programme of compiling risk assessments and safe working practices achieved its targets.</p> <p>Work was started on researching the requirements for a unit Charter Mark, but abandoned when the decision was taken to move towards a corporate award. However in the last year a new quality standard for cultural services has been established with the support of the DCMS, the cultural agencies and the Audit Commission and it seems possible that the possession of this award will be necessary for future CPA success.</p>	<p><b>Objective 1</b></p> <p><i>To build on the success of the Unit structure to meet corporate objectives through the Community and Cultural Strategies.</i></p> <p><b>Actions April 2006 to March 2007</b></p> <p>1. Update Service Plans</p> <p>2. Use the experience gained in the surveying of museum audiences to appraise leisure and community outreach users.</p> <p>3. Work with the corporate Charter Mark programme</p> <p>4. Prepare, consult on and agree a new 5 year Leisure Strategy.</p>

2005 Objective and Plan	Commentary	2006 Objective and Plan
<p data-bbox="176 305 352 337"><b>Objective 2</b></p> <p data-bbox="176 370 716 678"><i>To become the major regional centre for Athletics, Rugby, Hockey, and Tennis, by working with others towards the creation of centres of excellence, development networks and high quality facilities, and review with the governing body for canoeing the feasibility of future measures to promote the sport.</i></p> <p data-bbox="176 716 716 748"><b>Actions April 2005 to March 2006</b></p> <ol data-bbox="176 781 716 1300" style="list-style-type: none"> <li><b>1. Work with partners to ensure that the Devon Sports Board and other new Sport England initiatives benefit the residents of Exeter.</b></li> <li><b>2. Work with local clubs and organisations during the review of sports provision to ensure that wide participation is encouraged and promoted</b></li> <li><b>3. Work with Mowlem and Bryanston Square to promote the interests of key sports in the new school facilities.</b></li> </ol>	<p data-bbox="751 370 1304 613">The Active Sports Partnership is now drawing to an end. Sport England is now putting in place County Sports Partnerships with a wider remit. Staff are working with other districts to help ensure that the new Partnership operates at an appropriate level.</p> <p data-bbox="751 651 1304 846">We are working with two club consortia (one based on rugby and football, the other on rowing and canoeing) on Hub Club bids to Sport England, although the concept of hub clubs is still not fully worked out.</p> <p data-bbox="751 883 1304 1256">Officers spent a great deal of time attempting to engage with Bryanston Square and Mowlem during the year, but with no success. BS launched their bookings system during the year, but because of the delay in the PFI scheme it has yet to come into operation. BS refused to make any accommodation for ECC customers and many of those using St James Sports Centre have already moved elsewhere.</p> <p data-bbox="751 1300 1304 1399">The sports development and facilities teams have worked with rugby and athletics to promote Exeter as a major</p>	<p data-bbox="1327 305 1503 337"><b>Objective 2</b></p> <p data-bbox="1327 370 1866 581"><i>To become the major regional centre for Athletics, Rugby, Hockey, and Tennis, by working with others towards the creation of centres of excellence, development networks and high quality facilities.</i></p> <p data-bbox="1327 716 1866 748"><b>Actions April 2006 to March 2007</b></p> <ol data-bbox="1327 781 1887 1399" style="list-style-type: none"> <li><b>1. Work with partners to ensure that the Devon Sports Partnership and other new Sport England initiatives benefit the residents of Exeter.</b></li> <li><b>2. Work with local clubs and organisations during the review of sports provision to ensure that wide participation is encouraged and promoted</b></li> <li><b>3. Consider how the City might benefit from investment in facilities for the 2012 Olympics</b></li> <li><b>4. Monitor the development of new schools and engage with the</b></li> </ol>

	<p>centre. Lack of time and resources have prevented any work with hockey and with canoeing (other than with the hub club bid)</p> <p>We propose removing the canoeing element of objective 2 for the coming year, and addressing the issue again in the new strategy to be prepared during 2006.</p>	<p><b>operators at the appropriate time to ensure better community use at reasonable prices.</b></p>
<b>2005 Objective and Plan</b>	<b>Commentary</b>	<b>2006 Objective and Plan</b>
<p><b>Objective 3</b></p> <p><b><i>Complete the development of an indoor tennis centre, and continue to facilitate the building of an indoor athletics facility</i></b></p> <p><b>Actions April 2005 to March 2006</b></p> <p><b>1. Continue to press DCC, Mowlem and Bryanston Square to achieve a flexible and accessible community use policy for all new secondary schools</b></p>	<p>The new tennis centre, jointly funded by the University, the Lawn Tennis Association and ECC continues to operate very successfully.</p> <p>Officers attempted to convince the County Council and the PFI contractors that one of the new sports centres, most probably St James, should be equipped as an indoor athletics training facility, but there was no interest. It now seems unlikely that it will be possible to acquire such a facility and the objective should be dropped from the strategy.</p>	<p><b>Objective completed</b></p>

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None	<p>The City Council adopted a play strategy in 2001, which has now expired. However Community Outreach has been working with play interests across the city to create a new coalition which hopefully will become a re-born Exeter Play Association. As part of that work a draft strategy for the group has been developed. Rather than the City Council now develop a new play strategy of its own, it is suggested that this new objective be added to the Leisure Strategy, and that at the appropriate time – possibly in March 2006 – the Council join the new play partnership.</p> <p>In the meantime the Community Outreach team will lead the bid for the money set aside for play in Exeter by the Big Lottery Fund.</p> <p>A fuller version of this objective will be included in the new Leisure Strategy to be prepared during 2006.</p>	<p><b>Objective 3</b></p> <p><i>Maximise the range of play opportunities available across the city.</i></p> <p><b>Actions 2006/2007</b></p> <ol style="list-style-type: none"> <li><b>1. Create a programme of projects to bid for the Big Lottery Fund play allocation, in partnership with other organisations and with young people, and use the fund to enhance the city’s existing play provision.</b></li> <li><b>2. Continue to use the Play Area Project Group to assess the use of capital and S106 funds for play areas and equipment.</b></li> <li><b>3. Continue to support the play sector in Exeter in setting up its own voluntary structure .</b></li> </ol>

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<p><b>Objective 4</b></p> <p><i>Enhance the grass roots development network which operates in all parts of the City.</i></p> <p><b>Actions April 2005 to March 2006</b></p> <ol style="list-style-type: none"> <li>1. <b>Work with the new structure of school based Partnership Development Manager and school sports co-ordinators to promote sport and physical activity</b></li> <li>2. <b>a) Work with the SPLASH partnership to safeguard the advances made in holiday programmes for the under 12's</b>  <b>b) To submit a new lottery application through Sure Start/Playlines Initiative for childcare at the new Exwick Community Centre. A pilot scheme has been operating out of Exwick for six sessions during 2004.</b></li> <li>3. <b>Follow the progress of the new Big Lottery Fund, which is replacing the New Opportunities Fund and the Community Fund, to ensure that opportunities for</b></li> </ol>	<p>Active Sports is now drawing to an end, but the sports development team has built a strong relationship with a number of clubs and governing bodies, and is now working closely with the school sports co-ordinator network.</p> <p>Considerable work has been done with clubs in the city – in the two hub bids, but also in helping build capacity, as is the case with netball. A good deal of resource has also gone into mitigating the effect for clubs of the delays and confusion of the PFI scheme.</p> <p>The Merrivale Road MUGA, funded by a grant from the Living Spaces programme, is now in operation, and a new youth centre has been established in the adjacent Buddle Lane Hall, leased to DCC by the Council.</p> <p>SPLASH went from strength to strength, and now has centres east and west of the Exe, fully booked at every holiday. With the help of external grants the project funding is secure until the end of 2006/7. The bid for Exwick was successful.</p> <p>Funding programmes for the Big Lottery</p>	<p><b>Objective 4</b></p> <p><i>Enhance the grass roots development network which operates in all parts of the City.</i></p> <p><b>Actions April 2006 to March 2007</b></p> <ol style="list-style-type: none"> <li>1. <b>Work with Sport England to ensure that any new “Community Sports Partnership” will benefit Exeter.</b></li> <li>2. <b>Seek funding to continue the SPLASH programme into 2007/8</b></li> <li>3. <b>Subject to Council agreement on policy, develop a consistent approach to the support of community associations and other key organisations.</b></li> </ol>

<p><b>funding are identified and exploited.</b></p> <p><b>4. Complete the setting up of a new community organisation to run the new hall at Exwick</b></p> <p><b>5. Continue discussions with partner organisations, FA and other possible funders re the Whipton, Hamlin lane project.</b></p>	<p>Fund only began to be announced in December 2005, but an early element was the announcement of £231,000 for Exeter play, although a detailed spending programme has to be agreed.</p> <p>The new community hall for Exwick at Kinnerton Way is under construction, and, with the help of the Council, Exwick Community Association has been revived to take a positive role in the area, including the management of the new centre.</p> <p>DCC have yet to identify the funding for a joint project at Hamlin Lane, although there is agreement for them to use land at the site.</p> <p>Sport England continue to develop new structures based on county partnerships, and intend to set up “community sports partnerships” to complement them. There is continuing concern at Sport England’s tendency to bypass local authorities – still the major funders and organisers of sport and physical recreation – and we will monitor progress carefully.</p>	
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2005 Objective and Plan	Commentary	2006 Objective and Plan
<p><b>Objective 5</b></p> <p><i><b>Make Exeter an established home for major sporting and social events, including national and international competitions.</b></i></p> <p><b>Actions 2002 to 2005</b></p> <ol style="list-style-type: none"> <li><b>1. Continue to develop a series of city based events promoting health and physical activity.</b></li> <li><b>2. Seek external sources of funding to promote further large events</b></li> <li><b>3. Continue to work with SEAA and UK Athletics re regional and national athletics events at the Arena</b></li> <li><b>4. Continue to develop the Playdays theme with outside partners including the now established indoor event for older children.</b></li> </ol>	<p>Music in the Parks is now a programme which is well co-ordinated with local events so that community groups can add impact to their events. Playdays continued to be a very popular feature of the programme, and will expand next year with the addition of new ECC funding.</p> <p>Attracting major events is proving to be difficult without the addition of substantial funding to support them, as some councils are willing to provide extensive resources in recognition of the economic role such events play.</p> <p>Playdays continued across the city with the team also supporting a Sure Start Family Event based on the Play Team's Playdays concept. The team also combined with the Riverside Leisure Centre to hold an October indoor event for the first time.</p>	<p><b>Objective 5</b></p> <p><i><b>Make Exeter an established home for major sporting and social events, including national and international competitions.</b></i></p> <p><b>Actions 2006/7</b></p> <ol style="list-style-type: none"> <li><b>1. Continue to develop a series of city based events promoting health and physical activity.</b></li> <li><b>2. Seek external sources of funding to promote further large events</b></li> <li><b>3. Continue to work with SWAA and UK Athletics re regional and national athletics events at the Arena and in particular prepare for the English Schools Combined Events Championships, returning to Exeter in September 2007.</b></li> <li><b>4. Continue to develop the Playdays theme with outside partners including the now established indoor event for older children.</b></li> </ol>

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<p><b>Objective 6</b></p> <p><i>Maximise opportunities for all forms of learning (formal and informal, by people of all ages and backgrounds) by increasing and broadening public access to the Royal Albert Memorial Museum and Art Gallery, its collections and services.</i></p> <p><b>Actions 2005/6</b></p> <ol style="list-style-type: none"> <li><b>1. Devise ways to keep the education service at maximum in the second phase of Renaissance.</b></li> <li><b>2. Ensure that the learning potential of the collections is realised as detailed designs for the development project emerge.</b></li> <li><b>3. Develop links with Priory High School (soon to be the Isca College of Media Arts)</b></li> <li><b>4. Continue to work with the Learning City Partnership especially in connection with the Test Bed Learning Project in Exwick/ Cowick and its use and promotion of the Xcard</b></li> </ol>	<p>Education continues to be one of the key elements of the Renaissance programme, and the news that the scheme has now been extended at the current funding level for a further two years to at least March 2008 is most welcome.</p> <p>The quality of programme activity and the quantity of school visits continued to improve, and new schemes of learning were completed. One of them, based on the museum's art collection has been incorporated on a CD and distributed free to every school in Devon.</p> <p>The programme to refurbish St Nicholas Priory and furnish it as a Tudor home is now fully funded, by ECC, Renaissance and by an HLF grant. The programme is running behind but the new facility should be open by the beginning of 2007.</p> <p>Public talks and events linked to the temporary exhibitions programme became a more established feature and proved to be very successful.</p> <p>From 2006 it is hoped that the museum will have a new Family Learning Officer.</p>	<p><b>Objective 6</b></p> <p><b>Maximise opportunities for all forms of learning (formal and informal, by people of all ages and backgrounds) by increasing and broadening public access to the Royal Albert Memorial Museum and Art Gallery, its collections and services.</b></p> <p><b>Actions 2006/7</b></p> <ol style="list-style-type: none"> <li><b>1. Introduce the new arrangements for family learning and outreach in the community.</b></li> <li><b>2. Prepare programmes for the period when the museum is closed.</b></li> <li><b>3. Promote St Nicholas Priory as a learning site.</b></li> <li><b>4. Continue to develop links with Isca College of Media Arts</b></li> </ol>



<p><b>5. Continue to promote and develop the Saturday Children's Club for 11-14 yrs</b></p> <p><b>6. Develop free Family Fundays for all children based on the temporary exhibitions and building on external established partnerships and other local non hub museums</b></p> <p><b>7. Following completion of the museum's disability audit with Living Options, address immediate actions.</b></p>	<p>This will enable the current activities team to turn their attention to delivering activities away from the museum site but strongly linked to the museum programme. This will also be a pilot for the period of closure when many more activities will be available throughout the city.</p> <p>The disability audit has been completed, and where issues can be addressed without affecting the forthcoming project they have been.</p>	
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<p data-bbox="176 272 338 300"><b>Objective 7</b></p> <p data-bbox="176 337 688 641"><i><b>Pursue plans to develop the Royal Albert Memorial Museum and Art Gallery that will address improved access and visitor flow within the building, improved learning opportunities, refurbishment of the historic building, improved storage, conservation and access to the collections.</b></i></p> <p data-bbox="176 683 386 711"><b>Actions 2005/6</b></p> <ol data-bbox="176 753 730 1089" style="list-style-type: none"> <li>1. <b>Complete the development stage of the RAMM Development Project and submit report to the Heritage Lottery Fund</b></li> <li>or</li> <li>2. <b>Prepare options to take the museum forward in the event that the HLF bid is unsuccessful.</b></li> </ol>	<p data-bbox="749 337 1304 641">The second, smaller, application to the Heritage Lottery Fund was successful, and the remainder of the design team was recruited. The stage 2 bid was due to be submitted in February 2006, but the amount of work necessary to provide the level of detail required to cost the project has proved to be too great and a 3 month delay has been sought.</p> <p data-bbox="749 683 1251 813">The allied project to construct a new store at Exton Road in time for the RAMM collections to be decanted is running to time and to its new budget.</p> <p data-bbox="749 855 1304 985">All staff at the museum, and very many in other sections have been very busy on aspects of this very large and detailed scheme.</p> <p data-bbox="749 1027 1304 1157">Focus groups and opinion surveys have played an important role in building up an idea of what the city wants from its museum.</p>	<p data-bbox="1327 272 1488 300"><b>Objective 7</b></p> <p data-bbox="1327 337 1839 641"><i><b>Pursue plans to develop the Royal Albert Memorial Museum and Art Gallery that will address improved access and visitor flow within the building, improved learning opportunities, refurbishment of the historic building, improved storage, conservation and access to the collections.</b></i></p> <p data-bbox="1327 683 1537 711"><b>Actions 2006/7</b></p> <ol data-bbox="1327 753 1860 1057" style="list-style-type: none"> <li>1. <b>Submit the stage 2 application to HLF</b></li> <li>2. <b>Continue to run the store project to time and budget</b></li> <li>3. <b>Ensure a high level of participation and consultation as the project continues.</b></li> </ol>

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<p><b>Objective 8</b></p> <p><i>Encourage recognition of the Royal Albert Memorial Museum and Art Gallery's development as a regional 'centre of excellence'</i></p> <p><b>Actions 2005/6</b></p> <ol style="list-style-type: none"> <li><b>1. Prepare for second round of Renaissance funding</b></li> <li><b>2. In collaboration with other museums set up for showing in Exeter and on tour a major exhibition on the history and culture of surfing in this country.</b></li> <li><b>3 Facilitate partnerships with National Museums and make Exeter part of appropriate UK wide networks</b></li> <li><b>4. Through the Museum collaborate with regional cultural agencies to further the Exeter Vision</b></li> </ol>	<p>The South West Hub continues to be at the forefront of the Renaissance scheme, with RAMM using the opportunity in particularly imaginative ways.</p> <p>Partnerships with national museums have continued to develop, most notably with the British Museum "Across the Board" show.</p> <p>The Surfing exhibition proved to be one of RAMM's great successes, most notably in that it attracted a different audience to the usual.</p> <p>Further research has continued to demonstrate RAMM's unusual ability to appeal to the whole range of tastes and social groups.</p>	<p><b>Objective 8</b></p> <p><b>Encourage recognition of the Royal Albert Memorial Museum and Art Gallery's development as a regional 'centre of excellence'</b></p> <p><b>Actions 2006/7</b></p> <ol style="list-style-type: none"> <li><b>1. Continue to participate in the South West Hub and use the opportunity to build the role of RAMM as Devon's county museum.</b></li> <li><b>2. Use the opportunity of the forthcoming closure to demonstrate the museum's versatility and value to a wider community.</b></li> </ol>

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<p data-bbox="176 272 338 302"><b>Objective 9</b></p> <p data-bbox="176 337 709 472"><i>Offer leisure provision for all young people in the City, which encourages full access to physical activity and mental stimulation.</i></p> <p data-bbox="176 513 537 542"><b>Actions 2003 to 2005</b></p> <ol data-bbox="176 581 726 1399" style="list-style-type: none"> <li data-bbox="176 581 726 743"><b>1. Further develop holiday programmes for children at venues throughout Exeter, in partnership with other agencies and funding bodies.</b></li> <li data-bbox="176 784 726 987"><b>2. Continue to provide informal recreation areas in community settings for older teenagers, to include facilities for basketball, skateboarding, football and social areas.</b></li> <li data-bbox="176 1027 726 1190"><b>3. Encourage access to physical activity for young people and those at risk of social exclusion through the promotion of the X-card,</b></li> <li data-bbox="176 1230 726 1399"><b>4. Develop schemes and programmes arising from the Health White Paper and the new initiatives on school based sport and physical activity</b></li> </ol>	<p data-bbox="751 337 1285 508">The Community Outreach Team continued to work on several exhibitions and activities in the museum during the year, contributing to most of the big shows.</p> <p data-bbox="751 548 1285 784">SPLASH has now established itself on two sites, with its own web pages. An increasing amount of takeup is coming from X Card holders, demonstrating that the scheme is contributing to providing a service where it is more likely to be needed.</p> <p data-bbox="751 824 1285 922">The refurbished Scrapstore is now much more efficiently laid out, and usage continues to grow.</p> <p data-bbox="751 963 1285 1336">Staff worked closely with play-related groups and individuals during the year to develop a draft play strategy as a launch pad for a re-born Exeter Play Association. This has proved to be just in time to respond to the offer of £231,000 from the Big Lottery Fund for improved play provision over the next four years, and the team will be working to produce a framework to access the money.</p>	<p data-bbox="1327 272 1488 302"><b>Objective 9</b></p> <p data-bbox="1327 337 1860 472"><i>Offer leisure provision for all young people in the City, which encourages full access to physical activity and mental stimulation.</i></p> <p data-bbox="1327 513 1604 542"><b>Actions 2006/7</b></p> <ol data-bbox="1327 581 1881 1399" style="list-style-type: none"> <li data-bbox="1327 581 1881 678"><b>1. Continue to develop SPLASH and seek to make its partnership funding permanent.</b></li> <li data-bbox="1327 719 1881 816"><b>2. Continue to seek new sites and funding for teenage recreation areas</b></li> <li data-bbox="1327 857 1881 954"><b>3. Introduce the new arrangements for family learning and outreach in the community</b></li> <li data-bbox="1327 995 1881 1092"><b>4. Continue to promote physical activity in all its forms for young people.</b></li> <li data-bbox="1327 1133 1881 1230"><b>5. Support Group Initiative Grant proposals to offer alternatives to young people in the city.</b></li> <li data-bbox="1327 1271 1881 1399"><b>6. Continue to work closely with police and youth services to ensure good access to services for all young people.</b></li> </ol>

<p><b>5 Continue to provide activity workshops for children and adults at the Museum and Scrapstore.</b></p> <p><b>6 Build on the partnerships established with other Scrapstores in the south of England culminating in a National Scrapswap in Exeter in 2005</b></p>	<p>The sports development team have developed an excellent working relationship with the police and Devon Youth Service in creating and managing “diversionary” activities, such as the recent Soccer Spooktacular event at Halloween and the No Limits programme. These are set to continue.</p>	
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<p><b>Objective 10</b></p> <p><b>Provide advice, promotion and facilities which enable every citizen in Exeter to reap the benefits of physical activity</b></p> <p><b>Actions      Ongoing</b></p> <p><b>1    Co-ordinate the marketing of leisure facilities, programmes and opportunities to maximise awareness.</b></p> <p><b>2    Support and initiate campaigns linked to health awareness through physical activity (such as Fit to Succeed, Fit to Work, Devon Get Active).</b></p> <p><b>3    Work in partnership with Health Service agencies to deliver joint objectives.</b></p> <p><b>4    Improve existing facilities to encourage use by as wide a range of Exeter citizens as possible.</b></p> <p><b>5    Expand and promote Exeter's GP Referral scheme and develop programmes for the elderly and infirm linked to better fitness and</b></p>	<p>Negotiations with DC Leisure concluded successfully and a new contract is now in force.</p> <p>The Sports Development team was successful in its bid for funding from the British Heart Foundation and other bodies for its Active 4 Life scheme, which is now well under way as a national pilot. A number of initiatives are already underway following the implementation of a baseline survey earlier in the year.</p> <p>Work on a strategy for leisure centre renewal from 2010 on is now under way, with a report due to the January 2006 Scrutiny committee and Executive for the first phase.</p> <p>Although joint discussions with NHS representatives are held regularly and in various forums, and there is good co-operation, there is as yet no real example of a joint working, in spite of the increasing emphasis being given to physical activity by the Dept of Health.</p> <p>The Fit to Succeed programme has now metamorphosed into the Exeter Schools Sports Partnership Steering Group, and</p>	<p><b>Objective 10</b></p> <p><b>Provide advice, promotion and facilities which enable every citizen in Exeter to reap the benefits of physical activity</b></p> <p><b>Actions      Ongoing</b></p> <p><b>1    Co-ordinate the marketing of leisure facilities, programmes and opportunities to maximise awareness and usage.</b></p> <p><b>2    Support and initiate campaigns linked to health awareness through physical activity (such as Fit to Work, Stroll On Exeter, Everyday Sport etc).</b></p> <p><b>3    Work in partnership with Health Service agencies to deliver joint objectives, in particular with respect to elderly people's health with the PCT Falls Prevention team, and with Cardiac Rehabilitation programmes.</b></p> <p><b>4    Improve existing facilities to encourage use by as wide a range of Exeter citizens as possible.</b></p>

<p><b>accident prevention through sensible exercise regimes, as well as rehabilitation.</b></p> <p><b>6 Undertake a review of all major indoor sports facilities to ascertain their relevance and their viability in the short, medium and long term, with a view to determining the best way to provide appropriate facilities for the next 20-60 years.</b></p> <p><b>7 Support the provision of appropriate cycling and walking routes around the city ( Following funding from the British Heart Foundation for a pilot project, within the city council employees, based on physical activity in the workplace the Leisure team, linked with strong support from SMT and Personnel, will appoint an Activator to drive the two year project forward</b></p>	<p>Devon Get Active has wound up after achieving its aims of creating a GP Referral Framework across the city.</p>	<p><b>5 Continue to manage Exeter's GP Referral scheme and develop programmes for the elderly and infirm linked to better fitness and accident prevention through sensible exercise regimes, as well as rehabilitation.</b></p> <p><b>6 Continue the review of major indoor sports facilities to ascertain their relevance and their viability in the short, medium and long term, with a view to determining the best way to provide appropriate facilities for the next 20-60 years.</b></p> <p><b>7. Support the provision of appropriate cycling and walking routes around the city.</b></p> <p><b>8. Manage and monitor Active 4 Life and ensure it offers opportunities to all members of ECC staff.</b></p>
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<p><b>Objective 11</b></p> <p><i>Conserve wildlife, promote countryside education and interpretation through the means of the Valley Parks.</i></p> <p><b>Actions 2003 to 2005</b></p> <ol style="list-style-type: none"> <li>1. Review plans for a millennium forest to assess progress and potential</li> <li>2. Submit application to the HLF for Countess Wear Paper Mill.</li> <li>3. Consult on the Biodiversity Strategy and Action Plan and complete the final version.</li> <li>4. Undertake years 2 and 3 of the Riverside Valley Park development project</li> </ol>	<p>The draft Biodiversity Strategy and Action Plan were set before committee, went out to consultation and were recently adopted in full with only minor changes.</p> <p>The application to the HLF for Countess Wear Paper Mill was delayed, but is due to be submitted before the end of the financial year.</p> <p>Plans for the Millennium Forest were reviewed and were dropped in view of the excessive difficulty in moving forward on land not owned by the City Council.</p> <p>The Riverside Valley Park project, a joint one with Parks and Open Spaces and Planning, was delayed by a number of factors, but the Belle Isle and Duckes Marsh elements will be starting in this financial year. Work on the King's Arms Isthmus, the implementation of access improvements and the creation of a fishing lake and wetland will follow during the year to come and other projects are at the planning stage.</p> <p>The temporary addition of a second ranger will enable the team to step up their education and interpretation activities and to deliver biodiversity strategy actions.</p>	<p><b>Objective 11</b></p> <p><i>Conserve wildlife, promote countryside education and interpretation through the means of the Valley Parks.</i></p> <p><b>Actions 2006/7</b></p> <ol style="list-style-type: none"> <li>1. Complete the fishing lake and access work elements of the RSVP project.</li> <li>2. Prepare a work plan for and appoint new ranger.</li> <li>3. Carry out works to Paper Mill, scale depending on the result of the HLF bid.</li> </ol>



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<p><b>Objective 12</b></p> <p><i>Promote the River and the Canal and make it a lively facility for local people as well as a tourist attraction.</i></p> <p><b>Actions 2005/6</b></p> <ol style="list-style-type: none"> <li><b>1. Complete the Canal Management Plan</b></li> <li><b>2. Complete work on the HRO and a new business plan for the Harbour Trust</b></li> <li><b>3. Complete business plan for the management of the canal basin after redevelopment</b></li> </ol>	<p>Work on the drafting of a Harbour Revision Order was completed, along with a draft Business Plan for the new authority to demonstrate its viability. These are now out for consultation and the Council will be asked to approve the final version of the HRO to be submitted to the Dept of Transport in April. A public enquiry is expected during the course of 2006.</p> <p>The team continued to work with the Canal Basin Development Project to complete plans for laying up, and to assist with the re-housing of the water sports clubs.</p> <p>The Canal Management Plan received no further work, due to the very heavy demands of the Harbour Revision Order,.</p>	<p><b>Objective 12</b></p> <p><i>Promote the River and the Canal and make it a lively facility for local people as well as a tourist attraction</i></p> <p><b>Actions 2006/7</b></p> <ol style="list-style-type: none"> <li><b>1. Continue to guide the HRO through its passage.</b></li> <li><b>2. Prepare for the separation of the canal and estuary functions, and carry out a work and staffing review.</b></li> <li><b>3. Complete business plan for the management of the canal basin after redevelopment</b></li> <li><b>4. Review the staffing requirements for the canal now that the proposals for the Basin are more certain.</b></li> <li><b>5. Continue to undertake bank strengthening works and determine how best to deal with tree lined stretches near the water treatment works</b></li> </ol>

2005 Objective and Plan	Commentary	2006 Objective and Plan
<p><b>Objective 13</b></p> <p><i>Inform all citizens of the opportunities available to them.</i></p> <p><b>Actions 2003 to 2005</b></p> <ol style="list-style-type: none"> <li><b>1 To achieve maximum exposure for the Council's cultural and leisure activities</b></li> <li><b>2. To continue to produce a range of interesting and informative material to encourage use of all the Unit's facilities and activities.</b></li> <li><b>3 As part of the e-government strategy to work with other Units to produce a high quality and effective electronic information and booking system, integrated with other cultural and/or council services.</b></li> </ol>	<p>Leisure and Museums worked with IT and Economy and Tourism to produce a scheme to comply with the e-government requirements, but evidence suggested that it would be impossible to implement a scheme with the current leisure contractors without replacing their system entirely. This element was therefore put off for consideration with the new contract to start in 2010.</p>	<p><b>Objective 13</b></p> <p><i>Inform all citizens of the opportunities available to them.</i></p> <p><b>Actions 2006/7</b></p> <ol style="list-style-type: none"> <li><b>1. To achieve maximum exposure for the Council's cultural and leisure activities</b></li> <li><b>2. To continue to produce a range of interesting and informative material to encourage use of all the Unit's facilities and activities.</b></li> <li><b>3. To develop Leisure and Museum's use of the Council website.</b></li> </ol>

2005 Objective and Plan	Commentary	2006 Objective and Plan
<p><b>Objective 14</b></p> <p><i>To link Exeter's Leisure Grants structure to the Leisure and Cultural Strategies thereby assisting in their implementation by the more pro-active community associations, clubs and special interest groups.</i></p> <p><b>Actions 2003 to 2005</b></p> <p><b>1 Promote the grants programmes to ensure equitable access.</b></p>	<p>Grants as a whole were reviewed during 2005, and a system of evaluation which links grants to their contribution to the Council's aims installed. The Leisure and Cultural strategies link to this and so the object has been achieved.</p>	<p><b>Objective 14</b></p> <p><i>To link Exeter's Leisure Grants structure to the Leisure and Cultural Strategies thereby assisting in their implementation by the more pro-active community associations, clubs and special interest groups.</i></p> <p><b>Actions 2006/7</b></p> <p><b>1 Continue to promote the grants programmes to ensure equitable access.</b></p>