

**One Exeter – Strategic Risks**

	Risk	Current Risk Assessment			Owner	Mitigated	Mitigation Actions
		Likelihood	Impact	Score			
1	Capacity to design and deliver at pace	4	4	16	Sponsor	8 2x4	<ul style="list-style-type: none"> <li>• Programme communicated to all Stakeholders</li> <li>• OMB involvement in identification of opportunities to meet MTFP and deliver fit for purpose organisation.</li> <li>• Corporate Programme Steering Group has been established</li> <li>• Re-allocation of some functions across the Council to create capacity in the Programme Steering Group</li> <li>• Funding exists to buy in additional expertise and/or support if required</li> <li>• Director been brought in to help lead the Customer/Digital transformation</li> </ul>
2	Resources diverted to other corporate priorities as they emerge	3	4	12	CX/Sponsor	8 2x4	<ul style="list-style-type: none"> <li>• Continue to work closely with SMB, Leader and Portfolio Holders to ensure that the work programme is adequately resourced and maintained.</li> <li>• One Exeter has been identified as a priority for the Council.</li> </ul>
3	Insufficient funding to successfully deliver One Exeter	3	4	12	CX/Sponsor	8 2x4	<ul style="list-style-type: none"> <li>• Chief Finance Officer has identified funding to deliver the programme</li> <li>• Work closely with Finance to Identify and report funding requirements</li> </ul>
4	Failure to deliver predicted savings/income	3	4	12	Sponsor/SMB/OMB	6 2x3	<ul style="list-style-type: none"> <li>• The Finance Team meet regularly with Service Leads to check that predicted savings have been delivered. Any shortfalls will be reported to Members.</li> <li>• Service Leads have undertaken service reviews to identify cost reductions for future financial years.</li> </ul>
5	Insufficient Strata resources to deliver technology requirements.	3	4	12	Sponsor/Director Strata	8 2x4	<ul style="list-style-type: none"> <li>• Early engagement with Strata</li> <li>• Coordinate work via the via the IRB and ensure priorities are aligned to work programme</li> <li>• Strata to review how they can best support the work programme and flag any resourcing issues.</li> </ul>

**APPENDIX A**

<b>Likelihood</b>	<b>Score</b>	<b>Definition</b>
Remote (0% to 15%)	1	Rare/may occur in exceptional circumstances
Unlikely 15% to 55%	2	Could occur at some time
Likely/possible 55% to 90%	3	Will/might occur at some time
Very Likely 90%+	4	Almost certain/is expected to occur in most circumstances
<b>Impact</b>	<b>Score</b>	<b>Risk Score (Likelihood x Impact)</b>
Major	4	12- 16 = High
Serious	3	6-9 =Medium
Significant	2	1-4 + Low
Minor	1	