

One Exeter – Strategic Risks

	Risk	Current Risk Assessment			Owner	Mitigated	Mitigation Actions
		Likelihood	Impact	Score			
1	Capacity to design and deliver at pace	4	4	16	CA/SMB	8 2x4	<ul style="list-style-type: none"> Accountability for delivery sits with the Strategic Management Board Programme communicated to all Stakeholders OMB involvement in identification of opportunities to meet MTFP and deliver specific projects. Funding exists to buy in additional expertise and/or support if required Director been brought in to help lead the Customer/Digital transformation
2	Resources diverted to other corporate priorities as they emerge	3	4	12	CX/Sponsor	8 2x4	<ul style="list-style-type: none"> Continue to work closely with SMB, Leader and Portfolio Holders to ensure that the work programme is adequately resourced and maintained. One Exeter has been identified as a priority for the Council.
3	Insufficient funding to successfully deliver One Exeter	3	4	12	CX/Sponsor	12 3x4	<ul style="list-style-type: none"> Chief Finance Officer has identified funding to deliver the programme Work closely with Finance to Identify and report funding requirements The cost reductions identified in 25/26 will potentially require spending to be reduced or stopped in relation to some projects. This position will be regularly monitored by the Strategic Management Board.
4	Failure to deliver savings/income	3	4	12	Sponsor/SMB/OMB	6 2x3	<ul style="list-style-type: none"> The Finance Team meet regularly with Service Leads to check that predicted savings have been delivered. Any shortfalls will be reported to Members. Service Leads have undertaken service reviews to identify cost reductions for future financial years.
5	Insufficient Strata resources to deliver technology requirements.	3	4	12	Sponsor/Director Strata	8 2x4	<ul style="list-style-type: none"> Early engagement with Strata Regular meetings between ECC and the Strata Director The Digital Customer Strategy is aligned to the Strata Transformation Plan so that the

APPENDIX C

						<p>council is able to deliver its transformation goals</p> <ul style="list-style-type: none"> • Strata has recently been reviewed to ensure that it has the knowledge skills and resources to the support the council and it partners in their transformation journeys.
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Likelihood	Score	Definition
Remote (0% to 15%)	1	Rare/may occur in exceptional circumstances
Unlikely 15% to 55%	2	Could occur at some time
Likely/possible 55% to 90%	3	Will/might occur at some time
Very Likely 90%+	4	Almost certain/is expected to occur in most circumstances
Impact	Score	Risk Score (Likelihood x Impact)
Major	4	12- 16 = High
Serious	3	6-9 =Medium
Significant	2	1-4 + Low
Minor	1	